

Strategic Plan 2015-2017

Mission/ Vision/ Values	FSWE Strategic Areas of Focus	Strategic Actions
Mission: Supporting communities and families; strengthening people	Investment in the Agency	FSWE will develop its social enterprise model of revenue generation to diversify its income and to increase financial stability of the organization
Vision: Strong Healthy, resilient and connected, people, families and communities		FSWE will demonstrate its commitment to excellence by measuring the outcomes of its programs and ensuring that
Value Statements: Collaboration By working with other organizations, we maximize our resources and the outcomes for the people we		our staff achieve the best outcomes by working with people who request our support
support. Integrity		The team of staff at FSWE feel valued and recognize that important role they plan in helping people to achieve their
The organization is open and accountable to the community, the people we support, volunteers, partners and funders.	Investment in People	The team at FSWE will work with people to achieve the best
Freedom People have the right to direct their life, establish their own goals and be supported to maintain their dignity.		possible outcome for their lives and we will ask people if we are helping them the way they wish to be assisted
Excellence The organization fosters a culture that embraces innovation, continuous learning and improvement.		The team at FSWE will keep working to ensure we are ready to support the diverse community of Essex County so that every person who requires our assistance feels comfortable receiving our services
Respect People are accepted for their differences and receive services tailored to their unique needs.	Investment in our Community	Funders acknowledge the leadership of FSWE in delivering programs and services
Inclusion We provide quality advocacy to eliminate barriers in systems that prevent people from receiving the services they need.		FSWE will work with its partners at 1770 Langlois to develop new programs that help people to more seamlessly access services and supports
Responsive Because a person's needs change, we provide individualized supports that are flexible, timely and compassionate.		